Committee / Service	Description	Original	2005 Revised	5/06 Actual	Difference	C/Fwd	over	under	200 Estimate	6/07 Revised	2007/08 Estimate	2008/09 Estimate
		£000's	£000's	£000's	£000's	£000's	£000's	£000's	£000's	£000's	£000's	£000's
People First												
Corporate Policy Making Corporate Policy Making	Dev of Community Strategy-consulting & printing Top Mgt Structure Salary Increases	10	10 15	10 15	0				10 30	10 30		
Elections	No District Elections by Thirds in 2005/06		(40)	(36)	-		4		30	0		
Public Relations	Improvements to Main Reception Area	31			0				31	31		
Total People First		41	(15)	(11)	) 4	0	4	0	71	71	0	0
Community Wellbeing												
Emergency Planning	Business Continuity Service Recovery Plans	30			0				30	30		
Grants to Voluntary Organisations		1	1 23	23	(1) 0			1				
Concessionary Fares Licensing and Regulations	Transport for London - additional costs  New Arrangements - Additional income- first year	(42)	23 (50)	(59)				9	1	1		
Safer Communities	Anti Social Behaviour Officer	25	`45	45	0				25	25		
Safer Communities	HO Grant re Anti Social Behaviour Officer	(25)	(25)	(25)	) 0				(25)	(25)		
Total Community Wellbeing		(11)	(6)	(16)	(10)	0	0	10	31	31	0	0
Finance and Performance Man	agement											
Finance Miscellaneous	New Revenues and Benefits system		31	5	(26)	26				26		
Finance Miscellaneous	Finance System Outstanding Commitments	30	10	10	0				37	37		
Finance Miscellaneous Finance Miscellaneous	Performance Reward Grant Potential Central Support Savings (One off costs)		(52)	(52)	) 0				(52) 56	(52) 56		
Insurance/Risk Management	Implementation of Risk Management Strategy	15	16	5	(11)	11			30	11		
Estates Management	Property Management System		2	2	0					0		
Estates Management	Consultants Fees- Britania Sports Ground		5	4	(1)			1		0		
Estates Management	Langston Road Industrial Estate- Development Proposals				O O				50	50		
Unapropriated Land	Parade Ground Sale Costs			17	17		17			0		
Housing Benefits	Grant - Verification Framework	(126)	(116)	(126)	) (10)			10	(119)	(119)		
Housing Benefits	Admin Grant (new formula)				0				30	30		
Housing Benefits	Grant-Admin- Welfare Reforms	(38)	(38)	(38)					(39)	(39)		
Housing Benefits	Welfare Reform Start up costs		78	36	(42)	42				42		
Housing Benefits	Electronic Document management	15	15	0	(15)	15				15		
Housing Benefits	Rent Allowances		35	13	(22)			22	(2)	(2)		
Housing Benefits	Council Tax		25	0	(25)			25		0		
Housing Benefits	HRA Rent Rebates		109	109	0					0		
Local Taxation	Introduce E Billing	10			0				10	10		
Total Finance and Performanc	e Management	(94)	120	(15)	(135)	94	17	58	(29)	65	0	0

Committee / Service	Description	Original	2005 Revised	5/06 Actual	Difference	C/Fwd	over	under	200 Estimate	6/07 Revised	2007/08 Estimate	2008/09 Estimate
		£000's	£000's	£000's	£000's	£000's	£000's	£000's	£000's	£000's	£000's	£000's
Corporate Support Services												
Local Land Charges	New ICT System	50	25	14	(11)	11				11		
Local Land Charges	Staff Changes		9	7	0	2				0 2		
Payroll/HR Legal Services	New ICT System Data capture re Land Terrier		4	0	(2) (4)	4			7	11		
Legal Services Legal Services	Professional Fees		•	Ū	0					0		
Legal Services	Computerisation of Land Terrier records		6	0	(6)	6			11	17		
Legal Services	Registration of Unregistered Titles	20	49	6	(43)	43				43		
Legal Services	Planning Delivery Grant re Legal Officer	50	26 (150)	26 (174)	0 (24)			24	24	24 0		
Human Resources Legal Services	Recruitment & Retention (2004/05) Office Equipment		(130)	4	(5)	5		24		5		
Office Accommodation	Civic Offices Atrium works		· ·	•	0	· ·			8	8		
Office Accommodation	Potential Accommodation Changes		27	13	(14)	14				14		
Office Accommodation	Off-Site Storage Facility	40	6	5	(1)	1			440	1	20	0
Office Accommodation	Essential Work to Civic Offices	42 50	48	37 0	(11) 0	11			112 50	123 50	33	8
Office Accommodation Office Accommodation	Comfort Cooling Accommodation Changes	50	30	30	0				50	0		
Office Accommodation	Pruning Leylandii Trees		00		0					0		
Office Accommodation	Committee Rooms works	8	8	4	(4)	4				4		
ICT	Corporate ICT equipment	(440)	8	8	0					0		
ICT	Service Restructure	(110)	16	12	0			4		0		
ICT ICT	Service Restructure - early retirement Operational Costs	13	16 65	65	(4) 0			4		0		
WEbsite	Operational Costs		1	1	0					0		
Mobile Phones	New Equipment		4	4	0					0		
Total Corporate Support Servi	cos	123	191	62	(129)	101	0	28	212	313	33	8
Total Corporate Support Servi	<del> </del>				(120)					0.0		
Housing												
Housing Needs	Homeless Prevention Officers (net)				0				9	9	9	
Private Sector Housing	Stock Condition Survey	75	75	41	(34)	34				34		
Total Housing		75	75	41	(34)	34	0	0	9	43	9	0
Leisure												
Ongar Leisure Centre	Planned Maintenance	40	40	30				10		0		
Ongar Leisure Centre Community Development	Release of commuted sum Provision of Portakabin	(109) 23	(109) 23	(109) 8	) 0 (15)	15				0 15		
Leisure Facilities	Alternative management assumed from 1/7/05	300	153	155	2	13	2		513	513	160	
Museum	Community Venues Outreach Pilot Project				0				10	10		
Leisure Management	Start up costs Alternative Management		7	15	8		8			0		
LLC Development	Mediation - Final Account	39	56	57	1		1	0	0	0		
North Weald Airfield North Weald Airfield	Lost Income building no.1 High Voltage Distribution Network 5 yr Programme		54 5	52 0	(2) (5)	5		2		0 5		
North Weald Airfield	Scouts Jamboree Additional Income		(30)	(30)		3				0		
Community & Culture	Beyond Suburbia Rural Regeneration Project	100	107	12		(95)				(95)		
Community & Culture	Beyond Suburbia Rural Regeneration Project	(100)	(107)	(12)	95	95				95		
Arts Programme	Additional Projects	30	4		(4)				46	46	20	
Arts Programme	Additional Projects	(30)	(4)	27	4				(46)	(46)	(20)	
Sports Development Sports Development	Active for Life Programme Active for Life Programme	24 (24)	24 (24)	27 (27)					18 (18)	18 (18)		
Sports Development	Additional Projects	30	30	(21)	(30)				30	30	30	
Sports Development	Additional Projects	(30)	(30)		30				(30)	(30)		
Youth Strategy	Summer Activities	20			0					0		
Youth Strategy	Summer Activities	(20)			0					0		
Total Leisure		293	199	178	(21)	20	11	12	523	543	160	0

Committee / Service	Description	Original	2005 Revised	i/06 Actual	Difference	C/Fwd	over	under	2000 Estimate	6/07 Revised	2007/08 Estimate	2008/09 Estimate
		£000's	£000's	£000's	£000's	£000's	£000's	£000's	£000's	£000's	£000's	£000's
<b>Environmental Protection</b>												
Air quality	First assessment review	3	3	3	0					0		
Environmental Co-ordination	Various savings				0					0		
Pollution Control	Bobbingworth Tip		4-7	0.5	(40)	40			40	0		4
Waste Management	Clear Sacks	(7)	47 (87)	35 (70)	(12)	12	17		16	28 0		
Waste Management Waste Management	Glass Recycling Pilot Increase in Refuse Contract	(1)	110	80	(30)	30	17		20	50		
Waste Management	Government Grant	(41)	(41)	(41)		00			(53)	(53)	(56)	
Waste Management	Tipping Away Contributions	, ,		(57)	(57)	57			, ,	57		
Waste Management	Recycling Measures	41	41	28	(13)			13	33	33	56	
Waste Management	Revised Waste Contract	64	64	27	(37)	37			159	196	106	53
Waste Management	Countywide Waste Disposal Contract Consultants Fees	8	8 2	8	3 0 (2)			2	7	7 0		
Waste Management	Consultants rees		2		(2)							
Total Environmental Protection	n	68	147	13	(134)	136	17	15	182	318	106	57
Planning & Economic Develop	ment											
Development Control	New IT system	50	166	113	(53)	53				53		
Development Control	46 Highfields Green - Lands Tribunal Case			(8)				8		0		
Development Control	Agency Staff		100	76	(24)	24				24		
Development Control	Document Imaging	35		7	0		7			0		
Planning Appeals Planning Services	Compensation re the 3 Jolly Wheelers Planning Delivery Grant 1	34	30	25	7 (5)	5	1		19	0 24	15	
Planning Services	Planning Delivery Grant 1 Planning Delivery Grant 2	49	42	26	(16)	16			119	135	10	
Planning Services	Planning Delivery Grant 2	(49)	(49)	(49)		10			(33)	(33)		
Planning Services	Planning Delivery Grant 3	( - /	139	74	(65)	65			39	104		
Planning Services	Planning Delivery Grant 3		(139)	(139)	) 0				(39)	(39)		
Planning Services	Scanning			6	6	(6)			32	26		
Enforcement	Temporary Staffing	000	70	40	0	07			24	24		
Forward Planning	Alteration to Local plan plus Temp Local Plan Officer	283	70	43	(27) 0	27			237	264 0		
Forward Planning Forward Planning	Temp Clerical Assistant High Hedges Staffing	25	17	18	1	(1)			25	24	8	0
Building Control	New IT system	20	37	31	(6)	25			20	25	Ü	O
Building Control	New IT system		(37)	(31)		(25)				(25)		
Economic Development	One Off Savings				0					0		
Economic Development	Business Excellence Awards Settlement				0					0		
Enforcement	Paynes Lane Traveller Incursion				0				122	122		
Total Planning & Economic De	evelopment	427	376	192	(184)	183	7	8	545	728	33	0
Civil Engineering & Maintenan	ice											
Grounds Maintenance	New IT system		42	32		10				10		
Grounds Maintenance	New IT system (Part funding from HRA)		(12)	(9)		(3)				(3)		
Car Parking	Free parking Waltham Abbey		9	6				3		0		
Civil Engineering Group	Land Drainage QA Accreditation		3	3	0				50	0 50	50	
Land Drainage	Senior Engineer (2 Years) Reimbursement from Environment Agency				0				(50)	(50)	(50)	
Land Drainage Land Drainage	Remedial works Principal Ordinary Watercourses				0				100	100	100	90
Highways	Environmental Improvements		1	1	0					0		
Highways	Residual Costs		145	124	(21)			21	42	42		
Highways	North Loughton lorry parking ban		35		(35)			35		0		
Total Civil Engineering & Maintenance		0	223	157	(66)	7	0	59	142	149	100	90
Total Portfolio District Develop	oment Fund	922	1,310	601	(709)	575	56	190	1,686	2,261	441	155

District	Devel	opment	Fund

Committee / Service	Description	Original	2005 Revised		Difference	C/Fwd	over	under	200 Estimate	6/07 Revised	2007/08 Estimate	2008/09 Estimate
		£000's	£000's	£000's	£000's	£000's	£000's	£000's	£000's	£000's	£000's	£000's
Other Items												
Reimbursement of Highways Res Transfer from Usable Capital Rec Local Authority Business Growth Loughton Leisure Centre LAD Re	ceipts (Commutation Adjustment) Incentives Scheme		(350) (270) (475)	(350) (270) (476) (387)	0							
Total District Development Fu	nd	922	215	(882)	(1,097)							

Appendix B

Portfolio	Description	C/Fwd	Overspend	Underspend
		£000's	£000's	£000's
People First		20000	2000	2000
Elections	No District Elections by Thirds in 2005/06		4	
Total People First	-	0	4	0
Community Wellbeing				
Grants to Voluntary Organisations	<u> </u>			1 9
Licensing and Regulations	New Arrangements - Additional income- first year –		0	10
Total Community Wellbeing	_	0	U	10
Finance and Performance Mana	agement			
Finance Miscellaneous Insurance/Risk Management Estates Management	New Revenues and Benefits system Implementation of Risk Management Strategy Consultants Fees- Britania Sports Ground	26 11		1
Unapropriated Land Housing Benefits	Parade Ground Sale Costs Grant - Verification Framework		17	10
Housing Benefits	Welfare Reform Start up costs	42		
Housing Benefits Housing Benefits	Electronic Document management Rent Allowances	15		22
Housing Benefits	Council Tax			25
Total Finance and Performance	Management	94	17	58
Corporate Support Services				
Local Land Charges	New ICT System	11		
Payroll/HR	New ICT System	2		
Legal Services	Data capture re Land Terrier	4 6		
Legal Services Legal Services	Computerisation of Land Terrier records Registration of Unregistered Titles	43		
Human Resources	Recruitment & Retention (2004/05)	40		24
Legal Services	Office Equipment	5		
Office Accommodation	Potential Accommodation Changes	14		
Office Accommodation	Off-Site Storage Facility	1		
Office Accommodation	Essential Work to Civic Offices	11		
Office Accommodation	Committee Rooms works	4		
ICT	Service Restructure - early retirement			4
Total Corporate Support Service	es	101	0	28
Housing				
Private Sector Housing	Stock Condition Survey	34		
Total Housing	<u> </u>	34	0	0
Leisure				
Ongar Leisure Centre	Planned Maintenance			10
Community Development	Provision of Portakabin	15		
Leisure Facilities	Alternative management assumed from 1/7/05		2	
Leisure Management	Start up costs Alternative Management		8	
LLC Development	Mediation - Final Account		1	
North Weald Airfield	Lost Income building no.1			2
North Weald Airfield	High Voltage Distribution Network 5 yr Programn	5		
Community & Culture	Beyond Suburbia Rural Regeneration Project	(95)		
Community & Culture	Beyond Suburbia Rural Regeneration Project	95		
Total Leisure	_ _	20	11	12
Environmental Protection				
Waste Management	Clear Sacks	12		
Waste Management	Consultants Fees		17	
Waste Management	Glass Recycling Pilot	30		
Waste Management	Government Grant	57		49
Waste Management	Recycling Measures Revised Waste Contract	37		13
Waste Management Waste Management	Consultants Fees	31		2
_	<u> </u>	400		
Total Environmental Protection	_	136	17	15

Portfolio	Description	C/Fwd	Overspend	Underspend
		£000's	£000's	£000's
Planning & Economic Develo	ppment			
Development Control	New IT system	53		
Development Control	Document Imaging			8
Development Control	46 Highfields Green - Lands Tribunal Case	24		
Planning Appeals	Compensation re the 3 Jolly Wheelers		7	
Planning Services	Planning Delivery Grant 1	5		
Planning Services	Planning Delivery Grant 2	16		
Planning Services	Planning Delivery Grant 3	65		
Planning Services	Scanning	(6)		
Forward Planning	Alteration to Local plan plus Temp Local Plan Of	27		
Forward Planning	High Hedges Staffing	(1)		
Building Control	New IT system	25		
Building Control	New IT system	(25)		
Total Planning & Economic I	Development	183	7	8
Civil Engineering & Mainten	ance			
Grounds Maintenance	New IT system	10		
Grounds Maintenance	New IT system (Part funding from HRA)	(3)		
Car Parking	Free parking Waltham Abbey			3
Highways	Residual Costs			21
Highways	North Loughton lorry parking ban			35
Total Civil Engineering & Ma	intenance	7	0	59
Total District Development F	und _	575	56	190

## **District Development Fund**

Service	2005/06 Original £000	2005/06 Revised £000	2005/06 Actual £000	Over spend £000	Under spend £000	Net £000	Carry Forward £000	2006/07 Original £000	2006/07 Revised £000
People First	41	(15)	(11)	4	0	4	0	71	71
Community Wellbeing	(11)	(6)	(16)	0	(10)	(10)	0	31	31
Finance & Performance Management	(94)	120	(15)	17	(58)	(41)	94	(29)	65
Corporate Support Services	123	191	62	0	(28)	(28)	101	212	313
Housing	75	75	41	0	0	0	34	9	43
Leisure	293	199	178	11	(12)	(1)	20	523	543
Environmental Protection	68	147	13	17	(15)	2	136	182	318
Planning & Economic Development	427	376	192	7	(8)	(1)	183	545	728
Civil Engineering & Maintenance	0	223	157	0	(59)	(59)	7	142	149
Total DDF Expenditure	922	1,310	601	56	(190)	(134)	575	1,686	2,261
Funding Analysis									
Transfer from DDF	1,603	2,457	2,457					2,297	3,394
Transfer from General Fund	(681)	(1,147)	(1,856)					(611)	(1,133)
Total DDF Funding	922	1,310	601					1,686	2,261
DDF Earmarked Reserve									
Balance B/F	1,603	2,457	2,457					2,297	3,394
HRA Transfer in	0	55	55					0	0
Commutation adj.	0	270	270					226	226
Highways Residual Cost Re-imburseme	. 0	350	350					233	233
L A Business Growth Scheme	0	475	476					200	200
LLC Reserve	0	0	387					0	0
Provision for Carry Forward	0	0	575					0	0
Transfer Out	(922)	(1,310)	(1,176)					(1,686)	(2,261)
Balance C/F	681	2,297	3,394					1,270	1,792

CONTINUING SERVICES BUDGET - GROWTH / (SAVINGS) LIST				Revised 2005/06	Actual 2005/06	Variance from Revised
Portfolio	Service		2005/06 £000's	£000's	£000's	£000's
People First						
	Civic and Member	Members Allowances- Spec Resp	36	36	18	(18)
	Civic and Member	Members Superannuation Employers Costs	1	1	1	0
	Civic and Member	Member Electronic Services (Trans from IEG)		10	10	0
	Corporate Policy Making	Top Management Structure staff savings	(85)	(79)	(79)	0
	Electoral Registration	A form envelopes	2	2	3	1
	Electoral Registration	Additional postage re canvassing	1	7	7	0
	Standards Committee	Operational Budget	2	4	3	(1)
	Research & Democratic Ser	Scrutiny Support Officer- new post	25	11	0	(11)
	Total People First	-	(18)	(8)	(37)	(29)
Community	Concessionary Fares	Statutory County wide scheme - Bus Permits		(40)	(47)	(7)
	Concessionary Fares	Transport For London Free Travel	10	55	57	2
•	Concessionary Fares	Statutory County wide scheme - Postage		2	2	0
	Licensing and Regulations	New Arrangements - staff costs	15	15	15	0
	Licensing and Regulations	New Arrangements - Additional income	(52)	(52)	(52)	0
	Voluntary Sector Assistance	e Increases to Various Grants	6	6	6	0
	Grants to Voluntary Organisa	Furniture Exchange Scheme	16	16	0	(16)
	Safer Communities	Community Support Officers	90	70	70	0
	Safer Communities	Graffiti Removal		8	11	3
	Emergency Planning	Emergency Planning Officer- new post	30	22	8	(14)
	Emergency Planning	New Equipment		8	8	0
	Emergency Planning	EP officer Op set up costs-Airwave Licence & mtc	2	2	0	(2)
	Emergency Planning	EP officer Op set up costs-Running expenses	5	5	0	(5)
	Total Community Wellb	eing _	122	117	78	(39)

Appendix A

	SERVICES BUDGET -	GROWTH / (SAVINGS) LIST	Original 2005/06	Revised 2005/06	Actual 2005/06	Variance from Revised
Portfolio	Service		£000's	£000's	£000's	£000's
Finance and	Local Taxation	NNDR Increase in Court Costs	(3)	(10)	(25)	(15)
Performance	Local Taxation	Council Tax Increase in Court Costs	(40)	(40)	(97)	(57)
Management	Cashiers	Cash Collection Contract renewal	9	9	9	0
	Housing Benefits	Rent Allowances	(9)			0
	Housing Benefits	Council Tax	(5)			0
	Housing Benefits	HRA Rent Rebates	(11)			0
	Housing Benefits	Electronic Document management	43			0
	Housing Benefits	Restructuring staff costs		22	22	0
	Insurance Premiums	Reduced Renewal Costs(re-allocated to GF service		(190)	(190)	0
	Investment Income	Increased/Lost Interest Income	(300)	(302)	(285)	17
	Brooker Road Indust Estat	e Increased Rent Income	(3)	(33)	(35)	(2)
	Oakwood Hill Work Shop U			7	10	3
	Langston Road Industrial E	st T11 Site - Letting for Car Parking	(26)	(26)	(26)	0
	David Lloyd Centre	Commission Reduction (Lower turnover)		7	5	(2)
	Unappropiated Buildings	Furniture Exchange Scheme Town Mead Depot	(16)	(16)	0	16
	District Audit	Audit Fees	(25)	14	7	(7)
	Energy Sites	Energy Costs	1	2	2	0
	Total Finance and Per	formance Management	(385)	(556)	(603)	(47)
Corporate	Legal Services	Reduced Fee Income		20	21	1
Support	Local Land Charges	Reduction in income resulting from private searche	es	100	97	(3)
Services	Local Land Charges	Additional cost of highway searches (Now ECC ch		25	0	(25)
	Local Land Charges	Post ALC/06 to full time	10	10	10	Ó
	Car Leasing	Amendments to Scheme	(10)	(10)	(86)	(76)
	Office Accommodation	Refuse Collection/Disposal &Recycling	` ,	` 2 <sup>´</sup>	` 2 <sup>´</sup>	Ó
	Office Accommodation	Additional cleaning materials				0
	Office Accommodation	Additional costs of reletting office cleaning contract	ct			0
	Office Accommodation	NNDR saving Civic Offices		(20)	(20)	0
	Legal & General Admin	Franking Machine Mtce	1	1	1	0
	ICT	Service restructure - Corporate ICT Strategy	170	110	70	(40)
	IEG	Revenue Growth arising from IEG Initiatives	15	15	0	(15)
	IEG	Member Electronic Services (Trans to PF Civic &	10			0
	Energy Sites	Energy Costs	28	34	34	0
	Total Corporate Supp	ort Services	224	287	129	(158)

		GROWTH / (SAVINGS) LIST	Original 2005/06	Revised 2005/06	Actual 2005/06	Variance from Revised
Portfolio	Service		£000's	£000's	£000's	£000's
Housing	Homelessness	Homeless Prevention Officers	10	10	10	0
	Housing Strategy	Contribution re Regional Hsg Co-ordinator	5	5	3	(2)
	Private Sector Housing	Additional Staffing	26	18	18	0
	Total Housing	- -	41	33	31	(2)
Leisure	Leisure Management	Alternative Management	(30)	(51)	(49)	2
	Leisure Management	Additional Costs (In House)	40	153	200	47
	North Weald Airfield	Additional Events & Lettings Income	(13)	(39)	(59)	(20)
	North Weald Airfield	High Voltage Distribution Network 5 yr Programme	•	10	6	(4)
	Energy Sites	Energy Costs	38	61	73	12
	Total Leisure	-	35	134	171	37
Environment	Waste Management	Revised Refuse/Recycling Contract	46	46	41	(5)
al Protection	Waste Management	White Sacks	8	8	9	1
	Waste Management	Additional Post	19	19	16	(3)
	Street Cleansing	Paternoster Ward		17	17	Ó
	Pollution Control	Contaminated Land Strategy	25	25	27	2
	Total Environmental P	rotection	98	115	110	(5)
Planning &	Development Control	Increased fee Income	(68)	(68)	(65)	3
Economic	Planning Services	Restructure	` ,	20	7	(13)
	Forward Planning	Strategic Environmental Assesment		7	0	(7)
201010	Conservation Policy	Specialist Advice re Conservation Issues	19	19	20	1
	Total Planning & Econ	omic Development	(49)	(22)	(38)	(16)
Civil	Off Street Car Parking	Increased income price restructuring	(25)	(16)	(28)	(12)
Engineering	Off Street Car Parking	Car Park maintenance	25	`25 <sup>°</sup>	25	Ò
&	Highways	Savings arising from transfer	(70)			0
Maintenance	Energy Sites	Energy Costs	6	9	5	(4)
	Total Civil Engineering	g & Maintenance	(64)	18	2	(16)
	Total CSB	-	4	118	(157)	(275)
		-	<u>-</u>		()	(=: 5)
			Overspends	/Income not	achieved	111
		Unders	pends/ Inco	me Overach	nievement	(386)
				Net C	Overspend	(275)